

**Eluned Morgan AS/MS**  
**Ysgrifennydd y Cabinet dros Iechyd a Gofal Cymdeithasol**  
**Cabinet Secretary for Health and Social Care**



Llywodraeth Cymru  
Welsh Government

Mark Isherwood MS  
Chair  
Public Accounts and Public Administration Committee

[SeneddPAPA@senedd.wales](mailto:SeneddPAPA@senedd.wales)

10 April 2024

Dear Mark

I am writing to clarify arrangements for publication of independent reviews commissioned by the Welsh Government as part of the special measures intervention at Betsi Cadwaladr University Health Board.

I understand that during his evidence to the Public Accounts and Public Administration Committee on 7 March, the chair of the health board commented that it was for Welsh Government to decide where and when the independent reviews were to be published. This is not the approach agreed with the health board.

The agreed process for handling reports from each of the Welsh Government commissioned reviews is as follows:

- Director General HSS/CEO NHS Wales to write to health board chief executive to formally share final report, setting expectations for next steps to be taken by the health board.
- Health board to schedule the final report to be presented by the reviewer(s) for discussion at the next development session of the relevant Board Committee.
- Health board to develop draft management response for agreement by the relevant Board committee at its next public meeting.
- Health board to schedule consideration of final report and management response at Board meeting. Board papers, including copy of final report and management response, to be published on the health board's website in advance of the Board meeting.

As part of the special measures intervention, the Welsh Government has commissioned 10 independent reviews relating to a number of key areas including patient safety; vascular services; mental health; workforce; planning; and communication and engagement. All 10 of these reviews have been completed and the final reports have been formally shared with the health board. The health board has published the final reports and its management response for four of these reviews, as part of published papers for its Board meeting in November 2023.

Bae Caerdydd • Cardiff Bay  
Caerdydd • Cardiff  
CF99 1SN

Canolfan Cyswllt Cyntaf / First Point of Contact Centre:  
0300 0604400

[Gohebiaeth.Eluned.Morgan@llyw.cymru](mailto:Gohebiaeth.Eluned.Morgan@llyw.cymru)  
[Correspondence.Eluned.Morgan@gov.wales](mailto:Correspondence.Eluned.Morgan@gov.wales)

Rydym yn croesawu derbyn gohebiaeth yn Gymraeg. Byddwn yn ateb gohebiaeth a dderbynnir yn Gymraeg yn Gymraeg ac ni fydd gohebu yn Gymraeg yn arwain at oedi.

We welcome receiving correspondence in Welsh. Any correspondence received in Welsh will be answered in Welsh and corresponding in Welsh will not lead to a delay in responding.

I have also published links to these reports in my annual report published on 28 February 2024: [Betsi Cadwaladr University Health Board special measures: year 1 progress report \[HTML\] | GOV.WALES](#)

The health board has also commissioned a number of reviews as part of its response to special measures and I expect these to be handled in the same way.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'M. E. Morgan'.

**Eluned Morgan AS/MS**

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Cabinet Secretary for Health and Social Care

Cc Carol Shillabeer – Chief Executive, Betsi Cadwaladr University Health Board  
Dyfed Edwards - Chair, Betsi Cadwaladr University Health Board